

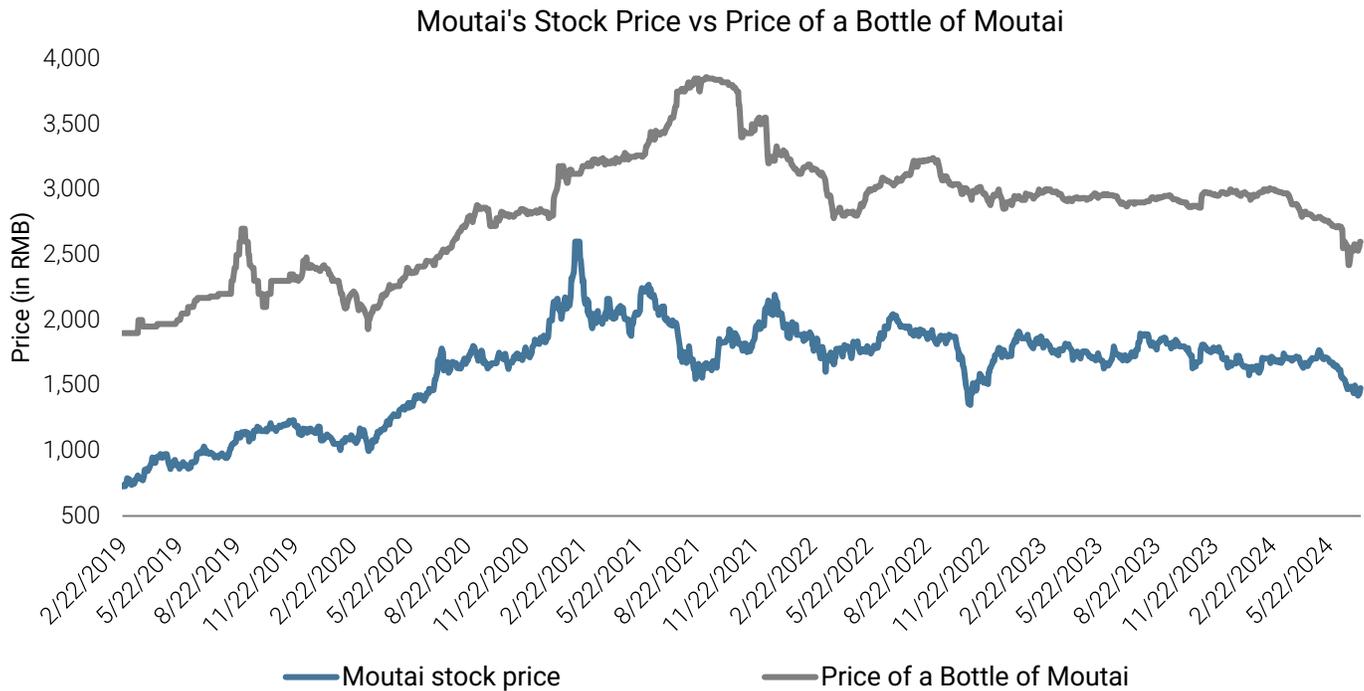
## Spirit of the times – August 2024

Moutai is a style of the Chinese alcoholic spirit baijiu, made from the cereal crop sorghum using traditional Chinese distilling techniques. The most famous brand of moutai is Kweichow Moutai, produced by Chinese state owned enterprise Kweichow Moutai Co. Ltd. Kweichow Moutai (or simply “Moutai” as we will refer to it) is seen as a lubricant for economic development in China and even a barometer for Chinese infrastructure spending, because Moutai is primarily consumed during important business meetings between enterprises and the government, typically at dining tables. Consequently, Moutai's stock price is viewed as a reliable indicator of China's infrastructure, factory, and property investment, often leading infrastructure investment by one to two quarters.

Many Chinese people have historically bought Moutai, not to consume, but as an investment, in the belief that the price of a Moutai bottle will “always go up”. Indeed, according to online platform Gelonghui's statistics, out of every 10,000 bottles of Moutai produced, at least 7,000 are collected. As economic activity and consumption surged in China, so did the price of a bottle of Moutai. From 2015 to 2021, the price of Moutai liquor increased by a cumulative 3.6 times, reaching nearly RMB 4,000 per bottle (see the chart below). Consequently, more Chinese people began purchasing Moutai as a store of value, exemplifying a typical bubble process.

Since the beginning of the year, the wholesale price for a bottle of Moutai has fallen materially, down almost 20%, and is down around 35% from its 2021 peak. Like the Chinese people's faith in property investment, the belief that “Moutai will always rise” has been shattered. The collapse has been driven by two primary factors. Firstly, as the population's inventory of Moutai increases, so the scarcity of Moutai decreases, and eventually, there will be a time when buyers cannot or will not absorb the excess supply. Secondly, the rapid decline in the price of Moutai indicates not only the decline in luxury consumption in China but deep concerns about the future economic growth of the country.

A recent local report mentioned that Moutai inventory in Chinese society, excluding the inventory held by the Moutai company, has already reached 50 million to 100 million bottles. If we consider the year-to-date price decline of around RMB 500 per bottle, the total value loss across these “investments” amounts to RMB 38 billion. Using the average purchase price from 2015 to 2020, the price decline of about RMB 1,500 to 2,000 per bottle translates to a huge loss of RMB 75 to 150 billion (USD 10 to 25 billion).



The bursting of the Moutai bubble is another deflationary force that drags down consumer confidence, as well as another indicator of the worsening economic situation and declining consumer confidence in China.

While China had historically been a happy hunting ground for Dalton and our investment philosophy (finding numerous high-quality business and dynamic entrepreneurs), we have found ourselves underweight the country for many years due to the increasingly hostile environment for entrepreneur-led businesses. Indeed, in recent years, we have not only divested from much of our remaining direct China exposure, but also sought to limit the indirect exposure of our non-Chinese investments to the country, to neutralize China risk. While we see prolonged and severe issues in the Chinese market, we are in “high spirits” regarding the opportunity elsewhere in Asia, particularly in Japan and Korea, where we see low valuations and accelerating corporate governance reforms, and Taiwan and India, where we continue to find rapidly growing businesses in economies which nurture and support entrepreneurial company management.



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